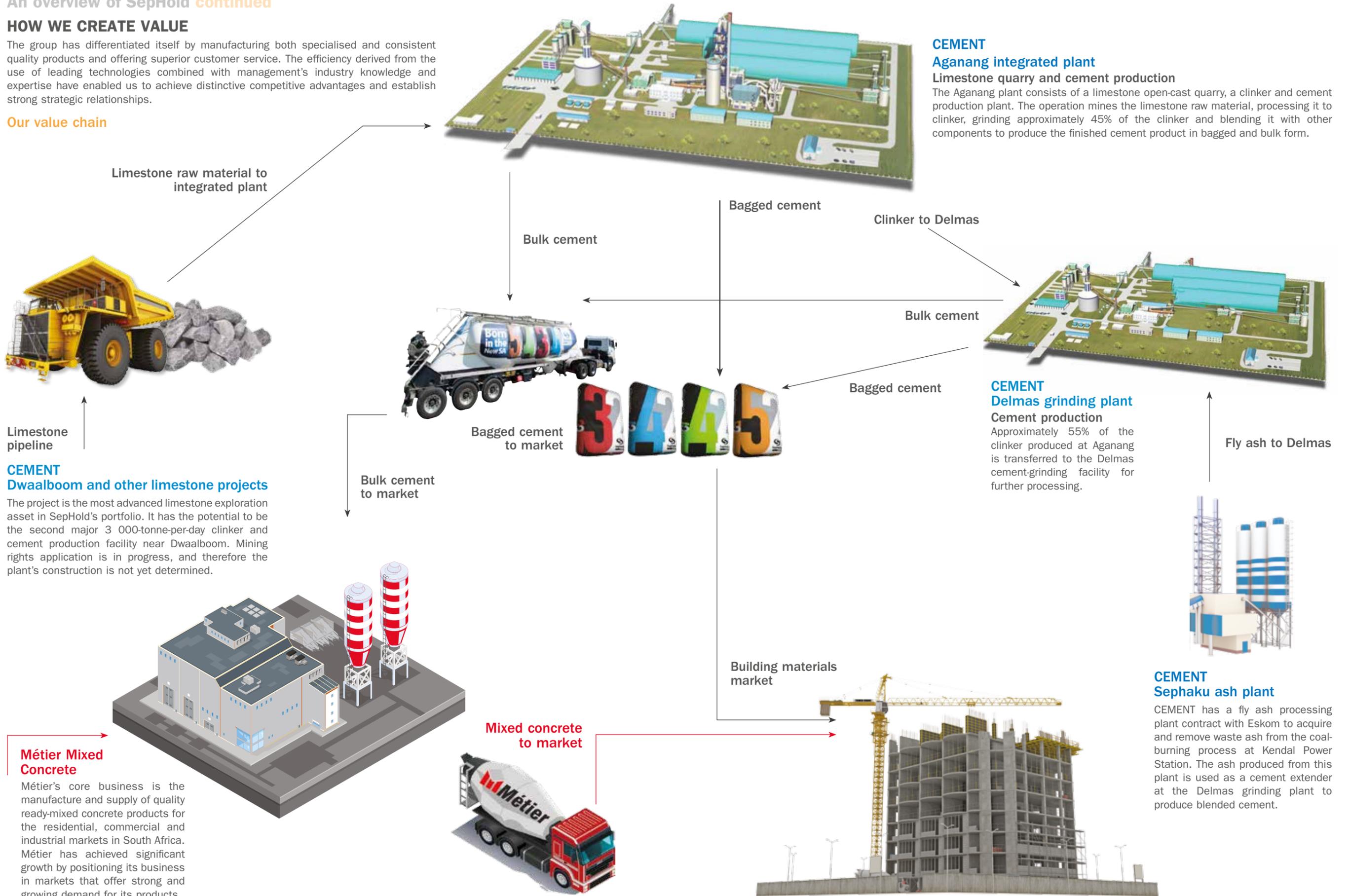


### An overview of SepHold continued

#### HOW WE CREATE VALUE

The group has differentiated itself by manufacturing both specialised and consistent quality products and offering superior customer service. The efficiency derived from the use of leading technologies combined with management's industry knowledge and expertise have enabled us to achieve distinctive competitive advantages and establish strong strategic relationships.

#### Our value chain



#### CEMENT Dwaalboom and other limestone projects

The project is the most advanced limestone exploration asset in SepHold's portfolio. It has the potential to be the second major 3 000-tonne-per-day clinker and cement production facility near Dwaalboom. Mining rights application is in progress, and therefore the plant's construction is not yet determined.

#### Métier Mixed Concrete

Métier's core business is the manufacture and supply of quality ready-mixed concrete products for the residential, commercial and industrial markets in South Africa. Métier has achieved significant growth by positioning its business in markets that offer strong and growing demand for its products.

#### CEMENT Aganang integrated plant

##### Limestone quarry and cement production

The Aganang plant consists of a limestone open-cast quarry, a clinker and cement production plant. The operation mines the limestone raw material, processing it to clinker, grinding approximately 45% of the clinker and blending it with other components to produce the finished cement product in bagged and bulk form.

#### CEMENT Delmas grinding plant

##### Cement production

Approximately 55% of the clinker produced at Aganang is transferred to the Delmas cement-grinding facility for further processing.

#### CEMENT Sephaku ash plant

CEMENT has a fly ash processing plant contract with Eskom to acquire and remove waste ash from the coal-burning process at Kendal Power Station. The ash produced from this plant is used as a cement extender at the Delmas grinding plant to produce blended cement.